



Investigation into the Methods and Significance of Inventory Management

Ayush Garg

ayushgarg432@gmail.com

Abstract

The purpose of inventory management is to keep track of and control the flow of resources and items within a company. It is an umbrella word for a variety of strategies that try to maximise profitability by meeting customer demand and minimise unnecessary hoarding. The goal of inventory management is to meet customer demand while minimising the time and money spent on retaining surplus material. Having an inadequate amount of inventory may lead to stockouts, unhappy customers, and a decline in sales, while an excess of inventory can raise storage costs and heighten the risk of obsolescence.

Key words: inventory, management, Organizations, techniques etc.

Introduction

Inventory is a crucial part of every business's financial stability. A company's inputs and final goods are its lifeblood in inventory-intensive industries including retail, manufacturing, food service, and others. Lack of stock at a crucial time and place might cause serious problems. Inventory is both an asset and a liability. Possibilities of loss due to expiration, theft, damage, or changes in demand increase with stockpile size. Insurance is required for stock, and if it isn't sold in time, it may need to be sold at a loss or destroyed. For these reasons, effective inventory management is crucial for organisations of all sizes. Making decisions about when to sell and at what price, as well as whether to resupply inventory, how much to buy or manufacture, and how much to pay, may quickly become complicated.

Definitions:

“As per the APICS (American Production and Inventory Control Society) Dictionary,
Inventory is defined as those stocks used to support production, such as raw material and work in Process, supporting activities, such as maintenance, repair, and operating supplies, and finally Customer Service in the form of finished goods and spare parts.

According to the Author of Operations Management, Lee J. Krajewski,

“Inventory is created when the receipt of materials, parts, or finished goods exceeds their disbursement; it is depleted when their disbursement exceeds their receipt.



Inventory management refers to the process of ordering, storing and using a company's inventory. This includes the management of raw materials, components and finished products, as well as warehousing and processing such items."

Inventory Management Methods

A company's inventory management practises will vary according to the nature of the business and the goods under consideration. Just-in-time “(JIT) production, materials requirement planning (MRP), economic order quantity (EOQ), and days sales of inventory are all examples of such inventory management techniques (DSI).

Just-in-Time Management: Japan was the first country to implement JIT production in the 1960s and 1970s. Toyota Motor (TM) contributed the most to its development. 1 The strategy helps businesses save a tonne of money and cut down on waste by limiting stock to what's actually needed for production and sales. By taking this route, you can save money on insurance, warehousing space, and getting rid of old stock.

It's important to consider the potential dangers of JIT inventory management. Manufacturers risk losing credibility with their clientele and sales to rivals when unexpectedly high demand leaves them unable to keep up with supply. As little as a one second delay can cause a bottleneck if a crucial input is late.

Materials Requirement Planning: Materials requirement planning (MRP) is a system for managing stock that relies on accurate forecasts of future sales to ensure that adequate supplies are ordered and that suppliers are kept in the loop. To meet anticipated demand, a ski factory utilising MRP inventory management might keep a steady supply of plastic, fibreglass, wood, and aluminium. A manufacturer's inability to meet customer demand is directly tied to its sales forecasting and inventory planning procedures.

Economic Order Quantity: In inventory management, the economic order quantity (EOQ) model is used to determine how many items a business should stock up on with each batch order in order to minimise total inventory costs under the assumption of stable consumer demand. In the model, inventory expenses consist of both holding and startup fees.

The objective of the EOQ model is to minimise the frequency with which orders must be placed and the accumulation of surplus stock by ensuring that only enough stock is ordered with each



shipment. It presumes that there is a trade-off between the expenses of setting up and maintaining an inventory, and that the best way to reduce overall inventory expenditures is to do so by minimising both of these”.

Days Sales of Inventory: “A company's ability to convert its inventory, including finished and unfinished goods, into sales is measured by a monetary ratio called days sales of inventory (DSI).

Days sales in inventory (DSI) can be understood in a variety of ways, including as the average age of inventory, as days inventory outstanding (DIO), as days in inventory (DII), as days sold in inventory, or as days inventory. As a measure of inventory liquidity, this number indicates how long a company can operate on its current stock of goods. Although the average DSI differs from industry to industry, a lower DSI is generally desirable as it signifies a quicker duration to clear out the inventory.

Qualitative Analysis of Inventory:

Other approaches to stock analysis exist. Management may be trying to present a more positive picture of the company than is accurate if inventory accounting methods are frequently changed without good reason. The SEC mandates that publicly traded businesses reveal their LIFO reserve, which is used to convert LIFO-priced inventory to FIFO-priced inventory.

Frequent write-offs of inventory may point to problems in selling finished items or inventory that has outlived its usefulness. This can signal trouble for the company's future capacity to compete and produce things that customers want.

The importance of inventory management

Without products to sell, a store would have no purpose. And therefore while it may not be the most fascinating subject, inventory management is very important to your business's longevity. An efficient inventory management system aids in:

- **Customer experience:** Having too few goods on hand to fulfil pre-paid orders is a major drawback.
- **Improving cash flow:** Too much stock on hand prevents money from being used for things like advertising and salaries.
- **Avoiding shrinkage:** Too much of the improper stock is purchased, and/or it is not stored properly, leading to the stock going dead, spoiling, or being stolen.



- **Optimising fulfilment:** When stock is properly shelved and organised, it's much easier to retrieve individual items for packing and shipping.

Inventory management software

When it comes to keeping track of stock, a store's inventory management software or system handles all the grunt work for them. It keeps track of stock changes mechanically, without requiring any human intervention or special equipment.

As more and more firms of all sizes attempt to meet the challenges of multichannel and omnichannel retailing, systems like these are gaining in popularity.

It might be difficult to choose which inventory management software is best for your company. However, these are some of the most important aspects of every decent piece of software:

- **Real-time tracking:** Updates stock levels in all locations in real time.
- **Forecasting:** Calculates anticipated inventory needs based on historical sales data.
- **Purchasing:** Facilitates the administration of all vendors and purchase orders for streamlined stock replenishment”.
- **Rules & automations:** Provides the option to define inventory restrictions, such as a limit on how much stock should be displayed on a given sales channel.
- **Cloud-based:** The team may access the information from wherever, and no one's modifications will ever be lost.

Conclusion

An organization's stock of goods must be counted as an asset on its balance sheet. Either a physical count of the inventory to ascertain the quantities on hand, or an ongoing inventory system that makes an accurate record of each inventory-related transaction, is required to develop an appropriate value for the balance sheet. The issue of maintaining just the appropriate stock at all times can be mitigated with the use of an inventory management system. A paper ledger, used manually for hundreds of years, is at one end of the spectrum of inventory management strategies, while at the other end is the most cutting-edge, completely automated system. There are still a surprising number of larger firms that handle inventories using an ad hoc collection of spreadsheets and older programmes that just don't connect with each other.”



Reference

- [1] Lieberman, Marvin B; Demeester, Lieven (1999), “Inventory reduction and productivity growth: Linkages in the Japanese automotive industry”, *Management Science* (45.4).
- [2] Moon, Ilkyeong (2001), “Inventory Management and Production Planning and Scheduling”, *Interfaces* (31.6), Pg.-125-127.
- [3] Jackson, Duncan (2004), “TradeBeam and Global eXchange Services Partner to Provide Collaborative Inventory Management and Interoperability for Automotive Industry”, *Business Wire*
- [4] Krishna, L Sivarama; Janardhan, G Ranga; Rao, C S P (2009), “Web Integrated Decision Support System for Machine Scheduling and Inventory Management”, *IUP Journal of Operations Management* (8.1), Pg.- 35-52.
- [5] Snehalgavi (2010), “It Outsourcing in Indian Automobile Industry”, *Business & Economy*.
- [6] Martin, Benjamin Robert (2010), “Findlay Automotive group selects first look for pre-owned inventory management needs”, *PR Newswire*
- [7] Koumanakos, Dimitrios P. (2008), “Hitachi Automotive Improves Efficiency and Inventory Control with Geac's System21”, *Business Wire*.
- [8] Cachon, Gérard P; Olivares, Marcelo (2010), “Drivers of Finished-Goods Inventory in the U.S. Automobile Industry”, *Management Science*.